

**Minutes of the Board of Regents,  
Uniformed Services University of the Health Sciences**

**Meeting No. 194  
February 2, 2016**

The Board of Regents, Uniformed Services University of the Health Sciences met on February 2, 2016, at the Uniformed Services University of the Health Sciences, 4301 Jones Bridge Road, Everett Alvarez Jr. Board of Regents Room (D3001), Bethesda, Maryland. The meeting date and agenda items were published in the Federal Register and each Regent was duly notified prior to the meeting. The Board Executive Secretary, Jeffrey L. Longacre, M.D., was present during the meeting along with the Designated Federal Officer (DFO), Mrs. Jennifer K. Nuetzi James. The meeting was called to order at 8:10 a.m. Members and advisors listed below were in attendance:

**Board Members**

Ronald R. Blanck, D.O., Chair  
Sheila P. Burke, M.P.A., Member  
Haile T. Debas, M.D., Member (participated by teleconference)  
GEN Ronald H. Griffith, USA (Ret), Member  
Michael M.E. Johns, M.D., Member  
Kenneth P. Moritsugu, M.D., Member  
Leo E. Rouse, D.D.S., Member  
Gail R. Wilensky, Ph.D., Member  
Jonathan Woodson, M.D., Secretary of Defense designee, Assistant Secretary of Defense for Health Affairs  
Charles L. Rice, M.D., President, USU  
MG(P) Nadja Y. West, MC, USA, Surgeon General of the U.S. Army  
VADM C. Forrest Faison, MC, USN, Surgeon General of the U.S. Navy  
Maj Gen Dorothy A. Hogg, USAF, NC, Representing the Surgeon General of the U.S. Air Force

**Advisors to the Board**

Gen Thomas R. Morgan, USMC (Ret), Military Advisor to the Board  
Brig Gen Robert I. Miller, USAF, MC, Director, Education and Training, Defense Health Agency  
Arthur L. Kellermann, M.D., M.P.H., Dean, F. Edward Hébert School of Medicine, USU  
Carol A. Romano, Ph.D., R.N., Dean, Daniel K. Inouye Graduate School of Nursing, USU  
Thomas R. Schneid, D.M.D., M.S., Executive Dean, Postgraduate Dental College, USU  
COL Christopher E. Keller, VC, USA, Representing Director, Armed Forces Radiobiology Research Institute, USU  
Patrick D. Sculley, D.D.S., M.A., Senior Vice President (outgoing)  
Thomas W. Travis, M.D., Senior Vice President (incoming)  
MG Jeffrey B. Clark, MC, USA, (Acting) Director, National Capital Region Medical Directorate  
BG Ronald J. Place, MC, USA, Commanding General, Regional Health Command-Atlantic (Provisional)  
Jason F. Kaar, J.D., Legal Advisor to the Board of Regents, USU



## OPENING COMMENTS

Dr. Blanck welcomed new Board of Regents ex officio members, new advisors and representatives. Dr. Rice noted new USU staff members Lt Gen (Ret) Robb and incoming USU Brigade Commander COL Jerome Buller. Dr. Blanck noted the Board's appreciation to outgoing Brigade Commander Col Kevin Glasz. Dr. Rice referred to School of Medicine Dean, Dr. Kellermann for recent news regarding death of USU faculty member Dr. Radha Maheshwari, in the department of Pathology. Dr. Kellermann noted Dr. Maheshwari's achievements during his time at USU. The following points were included in Dr. Blanck's remarks:

- Dr. Blanck noted new Board Advisors: the Joint Staff Surgeon, the Medical Officer of the Marine Corps, the Director of Education and Training at the Defense Health Agency and the Commanding General of the Regional Health Command-Atlantic (Provisional).
- Board member bios were provided to each member for review and edits.
- The Board Emeritus designation was presented in the Board meeting materials for a vote of concept endorsement

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Endorsed the concept as presented by Dr. Blanck. It was noted that language for inclusion in the Board Bylaws will be drafted and presented to the Regents 60-days before the next meeting, in compliance with the current Bylaws.

- An update was provided on the Presidential Search Subcommittee, with a note that 55 total applicants were screened down to six finalists. The finalists are participating in two-day interview visits. Community and stakeholder input will be evaluated at the conclusion of the interviews. The three final names, in priority order, will be provided according to schedule. The Board members on the Presidential Search Subcommittee include Dr. Ronald Blanck, General Ronald Griffith, Dr. Leo Rouse and Dr. Gail Wilensky. Dr. Blanck noted this was a Board search subcommittee not a University search committee. More specific Subcommittee details were provided in the closed session.
- The Association of Governing Boards 2016 National Conference on Trusteeship occurs April 17-19 in Maryland.
- The next Board of Regents meeting is May 19-20 and USU Commencement is on May 21<sup>st</sup>. The May Board meeting will include: two preparatory sessions, The Henry M. Jackson Foundation, the USU Inspector General and the USU Alumni Association. Additionally, there will be the annual lunch with invited USU faculty and an Awards presentation including the recipients of the Board of Regents awards and Carol Johns medal.
- Commencement will occur at the Daughters of the American Revolution, Constitution Hall.
- Meeting calendars for the next two years are at Tab 7.
- Courtyard bricks are available for a designated space in the courtyard.
- Faculty packet due date for the May 2016 Board meeting is April 21, 2016.
- A closed session occurs immediately after the open session and includes active investigations and personnel actions.



## **MATTERS OF GENERAL CONSENT**

Dr. Blanck presented the matters of general consent (all electronically approved) listed below.

- Minutes of the November 3, 2015, meeting at Tab 8.
- Declaration of Board Actions (items already approved between the August meeting and this meeting), at Tab 9 and in the Supplement tab.

## **BOARD ACTIONS**

### **Degree Granting – School of Medicine**

Dr. Kellermann presented for endorsement one candidate to receive the degree of Doctor of Philosophy (in the Molecular and Cell Biology Graduate Program) and one candidate was presented for the degree of Master of Science (in the Department of Preventive Medicine and Biostatistics).

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Concurred with the recommendations as presented by Dr. Kellermann and recommended that the university president confer the degrees as stated upon each of the two candidates.

### **Degree Granting - Graduate School of Nursing**

Dr. Romano presented for endorsement one candidate to receive a degree. The candidate was presented for the degree of Doctor of Philosophy in the Doctor of Nursing Science Program.

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Concurred with the recommendations as presented by Dr. Romano and recommended that the university president confer the degree as stated upon the candidate.

### **Faculty Appointments and Promotions – School of Medicine**

Dr. Kellermann presented the recommendations made by the School of Medicine Committee on Appointments, Promotion and Tenure at a meeting held on November 30, 2015. Sixty-two individuals were recommended for faculty appointment or promotion.

Upon motion duly made and seconded, the Board

**Vote by voice voted:** Concurred with the recommendations as presented by Dr. Kellermann and recommended that the university president implement the actions for the 62 faculty recommendations.

(The Graduate School of Nursing Faculty Appointments and Promotions noted on the Agenda were withheld by the GSN and will be presented at the next Board of Regents meeting.)

### **Faculty Appointments and Promotions – Postgraduate Dental College**

Dr. Schneid presented the recommendations made by the Postgraduate Dental College's Committee on Appointments and Promotions at a meeting held on December 11, 2015. Two individuals were recommended for faculty appointment or promotion.

Upon motion duly made and seconded, the Board

**Vote by voice voted:** Concurred with the recommendations as presented by Dr. Schneid and recommended that the university president implement the actions for the two faculty recommendations.

### **Award Nominations**

Dr. Kellermann presented Exceptional Service Award nominations for CAPT Jeffrey Quinlan and CAPT Barbara Knollman-Ritschel.

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Concurred with the two recommendations as presented by Dr. Kellermann and recommended that the university president implement the action.

Dr. Romano presented the Graduate School of Nursing Board of Regents Award nomination for CPT Elizabeth Poindexter.

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Concurred with the recommendation as presented by Dr. Romano and recommended that the university president implement the action.

Dr. Schneid presented the Postgraduate Dental College Board of Regents Award nomination for Maj James K.T. Cullen. Dr. Schneid also presented two Exceptional Service Award nominations for CAPT Glenn Munro and CAPT Robert Taft.

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Concurred with the three recommendations as presented by Dr. Schneid and recommended that the university president implement the action.

CDR James Palma, USU Faculty Senate President, presented the Carol Johns nomination for Dr. Steven Durning.

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Concurred with the recommendation as presented by CDR James Palma and recommended that the university president implement the action.

Dr. Woodson noted the importance of publicizing the stellar candidate nominated for the Carol Johns medal. Dr. Johns noted this would be a great contribution to the AAMC news blasts that are periodically sent via email.

Dr. Blanck highlighted the collaborations in place with Walter Reed National Military Medical Center (WRNMMC), which were integrated under MG Jeffrey Clark's leadership and thanked MG Clark for his service.

### **PRESIDENT'S REPORT**

The following points were included in Dr. Rice's discussion:



- Dr. Rice noted that Lt Gen (ret) Thomas Travis would succeed Dr. Patrick Sculley as the USU Senior Vice President, Southern Region, and Lt Gen (ret) Douglas Robb was selected as a Scholar-in-residence.
- The annual USU leadership off-site occurred in January in San Diego and joined by local commanders (CAPT Acosta, CAPT Lisa Mulligan, RADM Bruce Gillingham) as well as Dr. Jonathan Woodson and VADM Raquel Bono. The off-site was very successful with great in-depth discussion on numerous issues. Dr. Woodson agreed that the time was well spent on substantive issues.
- A recent visit to USU by the Office of Government Ethics yielded outstanding results with a 100% success rate for every category analyzed except for the one category of annual reviews (92%).
- Dr. Rice reviewed the Unity of Effort collaborations between WRNMMC and the National Institutes of Health (NIH) and USU. Dr. Rice also stated that the credentialing process between the institutions is being reviewed and streamlined. Dr. Rice referred to Dr. Maddox to address IRB streamlining and she noted the topic would be addressed during her briefing. Dr. Rice noted base access between NSAB and NIH was being reviewed. Dr. Woodson remarked how the Unity of Effort collaborations by the University were in line with and in advance of the President's State of the Union address and recent remarks on finding a cure for cancer. Dr. Woodson noted that these high profile efforts put the University and DoD on the map. Dr. Rice stated that NIH patients now have a Secretarial Designee status, where appropriate, which gives patients the ability to receive care at Walter Reed even if not DoD beneficiaries. A special thanks was noted to Dr. Woodson for his efforts in achieving the Secretarial Designee status for NIH patients.
- The Center for Global Health Engagement (CGHE) has been stood up and a charter for the Center will be signed by Dr. Woodson. CAPT Glen Diehl is the Center Director and the center will academically align under the Department of Preventive Medicine and Biostatistics. CAPT Diehl will work with the Joint Staff Surgeon and COCOMs as they interface with the University.
- The Packard Lecture will occur on April 4<sup>th</sup> at 11:00 a.m. and Dr. Stanley Prusiner, 1996 Nobel Laureate, is the guest lecturer.
- Dr. Woodson will be the Presidential lecturer during USU Research Week, Thursday, May 19<sup>th</sup>.
- Commencement is May 21<sup>st</sup> at 10:30 a.m. at Constitution Hall. LTG Robert Brown will be the commencement speaker. General Griffith noted the accolades of General Brown including his time as aide to the Vice Chief of Staff and his accomplishments at West Point.
- The USU Brigade Change of Command is on March 4<sup>th</sup> at 2:00 p.m.

Ms. Burke commented on the involvement of the USU community regarding the Zika virus. Dr. Rice and Dr. Kellermann noted their alignment with the DoD and willingness to assist as needed. MG(P) West noted instructions that have been sent out to the troops and investigations in to vaccination. Dr. Woodson noted extensive support involved in the effort. VADM Faison noted the removal of sailors at-risk in the area.



## MEMBER REPORTS - ACADEMICS SUMMARY

Dr. Johns summarized the Academics Preparatory session which included reports from the Dean, School of Medicine; Dean, Graduate School of Nursing; Executive Dean, Postgraduate Dental College; Faculty Senate; Graduate Medical Education and a verbal report from the Senior Vice President regarding an update on the Medical Education and Training Campus (METC). The following highlights were noted:

- The School of Medicine noted the Liaison Committee on Medical Education (LCME) reaccreditation process is complete and the School of Medicine is waiting for the final LCME report. The new Chair of the Department of Pharmacology has been appointed. The Masters in Health Professions Education (MHPE) program is in progress. Dr. Johns noted several discussion items from the School of Medicine, including tri-service billets for military members to continue serving in key clinical educational roles. Dr. Johns yielded to Dr. Kellermann to elaborate on additional School of Medicine proposals. One discussion topic included having Associate Deans of Academic Affairs at primary teaching Military Treatment Facilities. These Associate Deans would then lead regional Education Cells to support academic leadership. Another discussion topic included creating a 5<sup>th</sup> year "Academic Honors" track for selected medical students. A final discussion item was the potential to revise disenrollment policies for USU medical students. Dr. Johns noted 2016 admissions were very strong and 46% of admitted students were female, a school record high.
- The Graduate Medical Education report noted that all GME programs sponsored by the NCC are fully accredited and doing extremely well. Thirty-three of the programs have zero citations.
- The Graduate School of Nursing highlighted many compliments for the nursing faculty. Planning is occurring for active duty nurses to obtain part time PhD credits. Dr. Romano expanded on the initial process of program development. Dr. Blanck asked about the option of distance learning and/or internet based options and Dr. Romano noted that is a possibility if technology allows. Dr. Johns remarked on the interprofessional education occurring between the School of Medicine and School of Nursing. Dr. Blanck noted that USU's adoption of interprofessional education is light-years ahead of other medical institutions. Dr. Johns noted two grants from the Robert Wood Johnson Foundation were awarded to two civilian PhD nursing students (\$75,000 per student). Additionally, the Jonas Foundation awarded nine grants to USU students. The USU GSN was identified as #41 out of 700 graduate schools of nursing.
- The Postgraduate Dental College noted the request for an affiliation of the General Dentistry programs of the Army, Navy and Air Force. Dr. Schneid noted that this affiliation would create a continuum of education and a feeder system for faculty and students. Dr. Schneid noted if all MOU's are completed the result would be an additional 26 programs at 21 new locations. Dr. Blanck noted the need for a vote of endorsement.

Upon motion duly made and seconded, the Board

**Vote by voice vote:** Concurred with the recommendation for affiliation as presented by Dr. Schneid and recommended that the university president implement the action.



Dr. Johns noted the Executive Dean of the Postgraduate Dental College is now appointing the Army, Navy and Air Force Dental Corps Chiefs as Professors of the Practice of Military Dentistry effective for the duration of their present assignments.

- The Faculty Senate report noted the continuing inequities of the payment of faculty and dilemmas in solving the issue. Dr. Johns noted there is not a simple solution for execution at this time. Dr. Rice noted the ability to have higher headquarters raise the upper level of individual salaries, however, after the implementation of the pay freeze these individual salaries have remained the same. New hires after the pay freeze have received comparable salaries to the AAMC or Association of College of Nursing or AAHC pay scales. CDR James Palma noted the ongoing nature of the challenge and continual efforts to work with leadership on a resolution.
- Dr. Johns noted the verbal report provided by the Senior Vice President on the Medical Education and Training Campus (METC). Dr. Johns yielded to Dr. Sculley who presented the following key points:
  - May 2012, the METC Board of Governors asked for USU to grant undergraduate degrees, faculty appointments and faculty development for METC educators.
  - With professional certifications requiring candidates to hold degrees, the METC asked for USU to assist.
  - Legal authority was needed and subsequently obtained to grant undergraduate degrees
  - The accrediting body (Middle States Commission on Higher Education) was asked to approve a USU-submitted substantive change request for a branch campus. The Memorandum of Understanding remains a draft attachment in the substantive change request that reflects the METC and University responsibilities.
  - Concerns of the Services were administrative costs, which will be borne by the University (included in POM 18 at a cost of \$2.4M) with the exception of a one-time IT cost upgrade that the METC will absorb.
  - Another concern was control of the curriculum, which the University controls. METC faculty eligible for USU faculty appointments can create a curriculum committee with recommendations that will flow through the Dean and to the USU President. This gives the METC more curriculum oversight than at any other of its affiliated entities.
  - A final concern was through-put, which the University has stated will remain the same. The difference will be that the students will get credit hours which will come from the University. Some students will have enough hours to get degrees and those that need more hours will effectively need fewer hours, therefore decreasing the cost to the taxpayer. Another concern was centered on the necessity of the credentialing. It was noted that by providing credentialing we promote the future success of individuals post military career. The University has discussed the governance issue and is confident in the decision making ability of the METC.

Dr. Johns noted the excellent update and Dr. Blanck expressed his confidence in the course of the relationship. Ms. Burke asked about the potential for creating feeder programs for the masters level education offered. Dr. Rice noted that operationally the University serves at the needs of the Services. Dr. Sculley noted that there is a proposed Associate Dean of the College of Allied Health Sciences. This individual would be an Associate Dean of Student Affairs to advise the



individual students. While some students will need additional courses, they can tailor their coursework to meet credits required for an advanced degree. Dr. Romano noted that the initial collaboration was not to include undergraduate nursing course work and at the time the Federal Nursing Service Corps Chiefs agreed. With the initial concept of bridging medical corps skills into professional education, HHS has put forward several grant programs and assists with bridging those skills. The HHS has a separate federal initiative in response to the skills of veterans and corpsmen and is bringing those to graduate education. Dr. Johns commented on the use of "America's Medical School" and how the numerous collaborations are reinforcing the concept and the University is becoming America's Health Sciences Center. Dr. Rice reiterated the hard work by Dr. Sculley and the additional input by General Miller and General Robb and the Services.

**Break occurred from 9:35 a.m. – 9:48 a.m.**

#### **MEMBER REPORTS – FINANCE AND ADMINISTRATION SUMMARY**

Dr. Moritsugu summarized the Finance & Administration Preparatory session which included reports from the Vice President for Finance and Administration, the USU Brigade and the Henry M. Jackson Foundation for the Advancement of Military Medicine. The following highlights were noted:

- Mr. Tinling's report noted that the fiscal year first quarter contained two continuing resolutions and the budget act resulted in a small supplement which the University obtained. The 2016 budget is approximately \$200M for Operations and Maintenance. The first quarter of 2016 had no activity in the Research Testing and Evaluation account, however, a full budget is now on the books for the remaining fiscal year.
- Col Glasz noted in his report the metrics that are being applied to the Brigade for Individual Medical Readiness, PT and Training. The Training metric is currently yellow due to the timing of the report but is on target for execution. The other two metrics are green. The Military Training Network was discussed and cost savings noted were greater than \$15M per year. This includes training the trainers and the impact on 306,000 DoD personnel. The timing of orders cut and assignments, known as scrolling, was discussed including the importance of the Services assistance. The inherent resources of the collective military experiences were recognized by General Griffith. General Griffith remarked on the ability of seasoned military professional to contribute and mentor the professional development of young officers. Dr. Rice noted the School of Medicine and Graduate School of Nursing's continued efforts to utilize the prior military experience of individuals on campus. General Griffith clarified the context of his comments and the importance of continuing the University's efforts to allow those with military experience the opportunity to mentor and teach those with less military experience. Dr. Kellermann noted the accolades he received in San Diego for the University students and their outstanding officership and military bearing they present when they arrive. Dr. Moritsugu noted the service by Colonel Glasz and expressed thanks for his work with the Brigade.
- The Henry M. Jackson Foundation report was provided by Ms. Betsy Folk who stated that there were more than 400 awards for USU researchers. The foundation currently has 1,000 employees that support the University.



Dr. Moritsugu noted there were no action items for him to bring before the Board. VADM Faison asked if there were any scrolling concerns. Col Glasz stated there were no immediate concerns but reiterated the importance of keeping the scrolling process in order to prevent set-backs for the students (commissioning school entry delays). Dr. Rice noted the need for constant vigilance on this topic.

Dr. Rice advised the Board that the University is now part of the Consortium of Washington Metropolitan Universities. Dr. Reamy elaborated on the Consortium and the ability of students at Washington Metropolitan Universities to take courses at member institutions despite the institution not being the students' home institution. The University joined the Consortium in 2014, however, there were some financial obligations that required creative solutions. Dr. Reamy noted that currently an agreement was reached between the 15 member institutions that 15 USU students would be able to participate in graduate level coursework with no fees charged to the students or institutions. As of now, the GSN has two students placed at the University of Maryland and the School of Medicine has a clinical psychology student enrolled at George Washington. Additionally, there are students from George Washington coming to USU. This is a two-year pilot and will be analyzed after that for future collaborations. Dr. Rice noted the contributions of Dr. John Cavanaugh at the Consortium. Dr. Wilensky asked for clarity on the number of students that can come to USU and Dr. Reamy stated 15 students can go to other Universities and 15 students can come to USU. Dr. Moritsugu asked how the student body would be informed. Dr. Reamy noted the Chief Academic Officer submits the information to the Dean's at their respective schools. Dr. Blanck also noted the possible role of faculty advisors.

#### **VICE PRESIDENT FOR RESEARCH REPORT**

Dr. Maddox noted her vision for USU research. The USU foundation is academic and military with a unique focus on military medicine. Dr. Maddox noted that collaboration with federal and non-federal entities are key to future success. Extramural funding comes in large part from the National Institutes of Health, a decreasing funding source. The challenge is a large number of investigators are competing for limited funding, resulting in decreased funding. She noted the importance of a culture of research and research staff that contribute to the success of research as well as obtaining community engagement. She presented strategies moving forward which included streamlining processes and procedures. Another focus is strengthening the relationships in place with sponsors to listen to key goals and objectives. Moving forward there have been internal reviews and increasing visibility of collaborations internally and externally. Dr. Maddox noted the goal of early identification of future consortia. To increase collaborations and visibility, she noted the work needed on information technology and increasing that infrastructure. She highlighted the targeted approach of early investigators based on the lower success rates of their applications. The Early Career Scientist Award was described as well as the importance of focusing on this group. High priority research areas have been identified and targeted for funding. Reliance Agreements are in place to review IRB's with collaborating institutions. She noted the current successes of the Unity of Effort collaborations and noted the growth of big data and the need for increased efforts to process all of the information. The highlights of CHIRP, the precision medicine initiative, was presented. She noted the proposed new positions within the Office of Research, the Assistant Vice President for Technological Research and Innovation and the Assistant Vice President for Programs Collaboration, Innovation and Compliance.



Dr. Blanck noted the thorough report. Dr. Rice noted the enthusiastic presentation and benefit of MG Clark having increased the collaborations between USU and WRNMMC. MG Clark noted the collaborations to include the National Capital Region are exciting. Dr. Blanck stated the potential available in working with the Veteran's Affairs institutions. Dr. Maddox noted technology transfer and the importance of working with other Universities in this key field. Ms. Burke noted the new research center at Purdue University that might be a great entity for a collaboration. MG Clark noted the WRNMMC collaboration with the VA regarding patient care opportunities. Mr. Tinling added comments regarding the Departmental funding efforts as well as NHLBI funding. Dr. Moritsugu commented about entities that might benefit from USU and the science that could be shared with entities like DARPA. General Griffith noted the extensive rotations utilized by the Services which might be a great topic for research and then to use them in policy discussions. Dr. Rice noted the current study by Dr. Ursano on a similar topic. Dr. Blanck noted a longer discussion by Dr. Maddox could be presented at a future off-site.

### **AWARD PRESENTATION**

Dr. Blanck noted the contributions and participation of Dr. Boris Lushniak. Dr. Lushniak was presented with a USU Distinguished Service Award. Dr. Lushniak noted his time in the U.S. Surgeon General's office and his participation with the USU Board of Regents. Dr. Lushniak noted his excitement in his new position at the University and fulfilling the mission of the University.

### **USU INSPECTOR GENERAL'S REPORT**

This presentation was rescheduled.

Dr. Rice noted Dr. Woodson charged the University with establishing a Center for Global Engagement (CGHE) and CAPT Diehl will present the University's response.

### **USU CENTER FOR GLOBAL HEALTH ENGAGEMENT REPORT**

CAPT Diehl highlighted the readiness and value of global health engagement. The ability of the center to align with the USU strategic framework as well as force health protection and security cooperation was reviewed. The center is also able to align with the requirements, capabilities and missions. The alignment of global health to various missions was reviewed. Dr. Woodson noted the current strategy of ISIL to use the availability of healthcare as a way to shape the battle space, therefore affecting national security strategy. CAPT Diehl noted that in conjunction with Dr. Woodson's office a charter is being drafted in lieu of a memorandum of understanding. CAPT Diehl also noted that the Program Objective Memorandum (POM) issue paper has been tabled due to other events that have transpired.

Dr. Rice expressed excitement to Dr. Woodson for the tasker on Global Health. Dr. Rice also noted the contributions of Board member, Dr. Haile Debas, a leader in the Global Health Community and the contributions of Dr. Charles Beadling from the Center for Disaster and Humanitarian Assistance Medicine. Dr. Woodson commented on lines of effort and defining requirements and competencies in Global Health. Dr. Woodson also noted the attendance of the three Service representatives at the inaugural day which signifies the impact of this effort. Dr. Blanck asked about federal partners and CAPT Diehl noted that National Defense University




(NDU) has a Global Health Chair and there was a health roundtable recently held where other entities participated. Dr. Kellermann noted that NDU's chair came from USU and still retains an appointment at USU. Dr. Debas noted the potential world-wide reach with thought leaders that will make great partners. Maj Gen Hogg asked about clarification regarding the Services collaborative efforts in Global Health. CAPT Diehl identified the Global Health Engagement Council and a new work group being established to see where each Service stands so that all groups can work collaboratively. Maj Gen Hogg also asked about a potential future MOU with the Center. CAPT Diehl noted that the MOU that was turned in to a Charter involved some personnel issues and formal relationships with the Services and will then proceed once the work group establishes the current Service involvement. Dr. Rice expressed his thanks to CAPT Diehl.

#### **ADJOURNMENT**

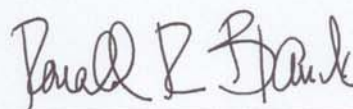
There being no further business on the agenda, Dr. Blanck asked if there was any further information to be brought forward, of which there was none. He then adjourned the open portion of the meeting at 10:55 a.m.

SUBMITTED:



Jeffrey L. Longacre, M.D.  
Executive Secretary, Board of Regents

APPROVED:



Ronald R. Blanck, D.O.  
Chair, Board of Regents

Prepared by: Jennifer Nuetzi James, Designated Federal Officer